



NGAKA MODIRI MUNICIPALITY  
MOLEMA DISTRICT MUNICIPALITY

SCBIP  
2017/18



**2017/2018  
TOP LAYER  
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**



SDBIP 2017/18

[1]



## TABLE OF CONTENTS

CONTENT	PAGE NO.
<b>Overview by Executive Mayor</b>	3 – 4
<b>CHAPTER 1: Introduction</b>	5
1.1 Overview by the Acting Municipal Manager	5
1.2 Legislative Framework	6
1.3 Reporting on the SDBIP	7
1.3.1 Monthly Reporting	7
1.3.2 Quarterly Reporting	7 – 8
1.3.3 Mid-Year Reporting	8
1.3.4 Annual Reporting	8
1.4 Performance of the Previous Year	9
1.4.1 NMMMD Annual Performance Report 2016/2017 overall Performance	10
<b>CHAPTER 2: Municipal Overview</b>	10
2.1 Location	10
2.2 Municipal Mandate and Municipal Strategic Focus Area	10
2.3 Organisational Structure	11
2.3.1 Top Administration Structure	11-12
<b>CHAPTER 3 : Vision; Mission and Key Values</b>	13
3.1 Vision; Mission and Key Values	13
<b>CHAPTER 4: Service Delivery objectives and Key Performance Indicators</b>	14
4.1 Introduction	14
4.2. 2017/2018 Service Delivery Objectives: KPIs and targets	14
4.2.1 Municipal Transformation and Institutional Development	15 – 18
4.2.2 Basic Service Delivery and Infrastructure Development	19 – 25
4.2.3 Financial Viability	26 – 28
4.2.4 Local Economic Development	29 – 31
4.2.5 Good Governance and Public Participation	32 – 46
<b>CHAPTER 5: Municipal Financial Information</b>	47
5.1. Budget Revenue and Expenditure by municipal votes	47
5.2. Budgeted Capital Expenditure by vote, Standard classification and Funding	48 - 49
5.3 Budget monthly revenue and expenditure (Municipal Votes)	50
5.4.Capital Budget Allocation per Local Municipality	52 - 60



**SDBIP 2017/18**

[2]



## **OVERVIEW BY THE EXECUTIVE MAYOR**

Fellow compatriots, citizens of Ngaka Modiri Molema, this year the South African Constitution witnessed 20 years since the enactment by the South African Government in 1997. The South African constitution being the governing and superseding law of the country clearly stipulates that South Africa belongs to all those who live in it. The Constitution by right is one of the most important frameworks as it has been internationally acclaimed progressive and transformative, aiming at uniting the people of South Africa and transforming the nation. So let me take this opportunity and applaud those who have upheld the constitution in its high remark.

Within the past few years Ngaka Modiri Molema District Municipality has in its stride worked immensely overboard, overriding and intervening throughout all the processes that demanded the smooth sail of the District. The reports that have been submitted by management highlight areas of concern and areas of improvement. The Journey that the district has covered from the situation that had led to Sections of the constitution being implemented and the good governance of the district municipality progressive, it shows the commitment and accountability of the Council to the institution and the people of Ngaka Modiri Molema as we continue to deliver basic rights such safe clean drinking water. The reports as stipulated, is to ensure that the budgets of the municipality follows corrected process protocols as they are guided by the Integrated Development Plan (IDP) which encompasses the delivery of services to the five local municipalities under the umbrella of Ngaka Modiri Molema.

Under the current administration having gone "Back to Basics" the concrete pillars of VTSD, ACT, SaamTrek- SaamWerk, Setsokotsane and RHR have given structure to the conversations with the communities of Ngaka Modiri Molema whom we are serving.



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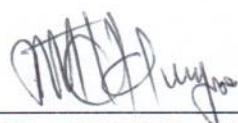
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The new reporting templates ensure that the municipality plans, directs, structures and executes its plans according to these pillars. The concretes serve as the basis of operations for Ngaka Modiri Molema District Municipality.

Communicating the plans of the district intensifies the relationship with stakeholders and the planning process that cross-cut through the different departments contriving on eluding fruitless and wasteful expenditure. The District of Ngaka Modiri Molema will continue to deliver good and reputable quality services to the people, leading at the forefront project implementation plans are achieved within the stipulated frames.

Having had said the above, Ngaka Modiri Molema District Municipality together with the Province of Bokone Bophirima will continue to "MOVE NGAKA MODIRI MOLEMA FORWARD."



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**CLLR TSHEPO JUSTICE MAKOLOMAKWA  
EXECUTIVE MAYOR**



SDBIP 2017/18

[4]



## **CHAPTER 1: INTRODUCTORY OVERVIEW BY THE ACTING MUNICIPAL MANAGER**

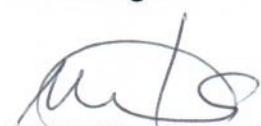
### ***Committing ourselves to “Rebranding, Repositioning and Renewal” of Ngaka Modiri Molema District Municipality.***

Realising the objective of developmental local governance is a challenging task for municipalities. The district municipality must play a role in ensuring integration and co-ordination between the various sectors and also ensure achievement of social, economic, ecological, industrialization in a transformational and sustainable manner. Strides have been made in the development of the SDBIP to cover these key imperatives.

Ngaka Modiri Molema District Municipality has in the 2017/18 Service Delivery Budget Implementation Plan embraced and planned implementation on how service delivery will be contributing to Rebranding, Repositioning and Renewal through projects and programmes to be rolled out. As envisaged by the 5<sup>th</sup> Administration of the North West Province and the municipal council, the performance by all municipal departments will respond and contribute to the achievement and reaching goals and objectives expected under the Local Government Back to Basics Key Performance Areas: Municipal Transformation & Institutional Development; Basic Service Delivery; Local Economic Development ; Good Governance& Public Participation and Financial Viability and the 5 provincial concretes; Agriculture, Culture & Tourism (ACT) ;Villages ,Townships and Small Dorpies ;Reconciliation, Healing & Renewal; Setsokotsane and Saamwerk-Saamtrek.

There still are significant challenges that still need to be addressed in the case of Ngaka Modiri Molema District Municipality with regard to amongst others Revenue Enhancement, Financial Management, Operation and maintenance of infrastructure and ensuring that the Organisational Structure is sustainable and relevant to our powers and functions. Ours is to ensure that available resources are used effectively and efficiently to the benefit of our community.

**We are up to the task and commit to do our best. Bagaetsho Motswana orile “Metsi a kgoberegela gotla itsheka”. Yes we come from a history that had challenges as a municipality; we are determined to rise above the challenges.**



**MS SHIRLEY MABEDI LESUPI  
ACTING MUNICIPAL MANAGER**



**SDBIP 2017/18**

[5]



## **1.2 LEGISLATIVE FRAMEWORK**

The Municipal Finance Management Act (Act 56 of 2003) (MFMA) provides the frames within which the SDBIP and Performance Agreements (PA) must be submitted for consideration.

Section 69(3)(a) and (b) provides that the Municipal Manager must no later than 14 days after the approval of an Annual Budget submit to the Mayor a Draft SDBIP for the financial year and Draft Performance Agreements in terms of Section 57(1)(b) of the Municipal Systems Act. The Performance Agreements must be signed within a reasonable time after the appointment of the Municipal Manager or the Manager directly accountable to the Municipal Manager and thereafter within a month of the beginning of the financial year of the municipality.

In terms of Section 53 (1)(c)(ii) of the MFMA, the Mayor must "take all reasonable steps" to ensure that the SDBIP is approved within 28 days after the approval of the budget and that the SDBIP is made public no later than 14 days after that. The implementation and monitoring of the SDBIP is set out in Section 54 which details the responsibilities of the Mayor with regard to budgetary control and the early identification of financial problems. It states that whenever a budget monitoring report is received under Section 71 MFMA, the Mayor must check whether the budget is implemented in accordance with the SDBIP. In the event it is decided to amend the SDBIP, any revisions to the service delivery targets and performance indicators made with the approval of council following an adjustments budget. The Mayor must issue instructions to the Accounting Officer to ensure that the budget is implemented in terms of the SDBIP. Thereafter the revised SDBIP must be promptly made available to the public.

The purpose of this SDBIP is to ensure that municipal budgets are based on the municipal Integrated Development Plans and focused on the delivery of services to the local communities and to make it easy to measure and review the performance of the municipality.

### **1.3 REPORTING ON THE SDBIP**

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the administration.

Series of reporting requirements are outlined in the MFMA. Both the Executive Mayor and the Accounting Officer have clear roles and responsibilities to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which MFMA gives very clear outlines. The reports then allow Councillors to monitor the implementation of service delivery programs.

#### **1.3.1 MONTHLY REPORTING**

Section 71 of the MFMA stipulates that reporting on actual revenue targets and spending against the budget should occur on a monthly basis. This reporting must be conducted by the Accounting Officer by not later than 10 working days, after the end of each month. The report must include the following:-

- actual revenue, per source;
- actual borrowings;
- actual expenditure, per vote;
- actual capital expenditure, per vote
- the amount of any allocations received

If necessary, explanation of the following must be included in the monthly reports:

- any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote
- any material variances from the service delivery and budget implementation plan, and
- Any remedial or corrective steps taken or to be taken to ensure that the projected revenue and expenditure remain within the municipalities approved budget.

#### **1.3.2 QUARTERLY REPORTING**

Section 52(d) of the MFMA compels the Mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality, within 30 days of the end of each quarter.

The quarterly performance projections captured in the SDBIP form the basis for the Mayor's quarterly report in terms of Section 41(e)(ii) of the Municipal Systems Act.

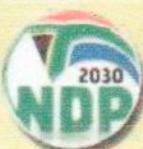
### **1.3.3 MID-YEAR REPORTING**

In terms of Section 72(1) (a) of the MFMA the Accounting Officer is required by the 25<sup>th</sup> January of each year to assess the performance of the municipality during the first half of the year taking into account-

- the monthly statements referred to in section 71 of the first half of the year
- the municipalities service delivery performance during the first half of the year;
- the service delivery targets and performance indicators set in the SDBIP the past year annual report, and progress on resolving problems identified in the annual report and the performance of every municipal entity under the sole and shared control of the municipality, taking into account reports in terms of section 88 from any such entities. Based on the outcome of the mid-year budget and performance assessment report, an adjustment budget may be tabled if actual revenue or expenditure amount are materially different from the projections contained in the budget or the SDBIP. The SDBIP is a living document and may be modified based on the mid-year performance review. The NMMDM performance assessment report was compiled using targets and key performance indicators set in the District Top Layer Service Delivery and Budget Implementation Plan (SDBIP). For the year under review, the District has 62 key performance indicators. 4 of the KPIs were not applicable during the 2016/2017 Mid-year reporting period.

### **1.3.4. ANNUAL REPORTING**

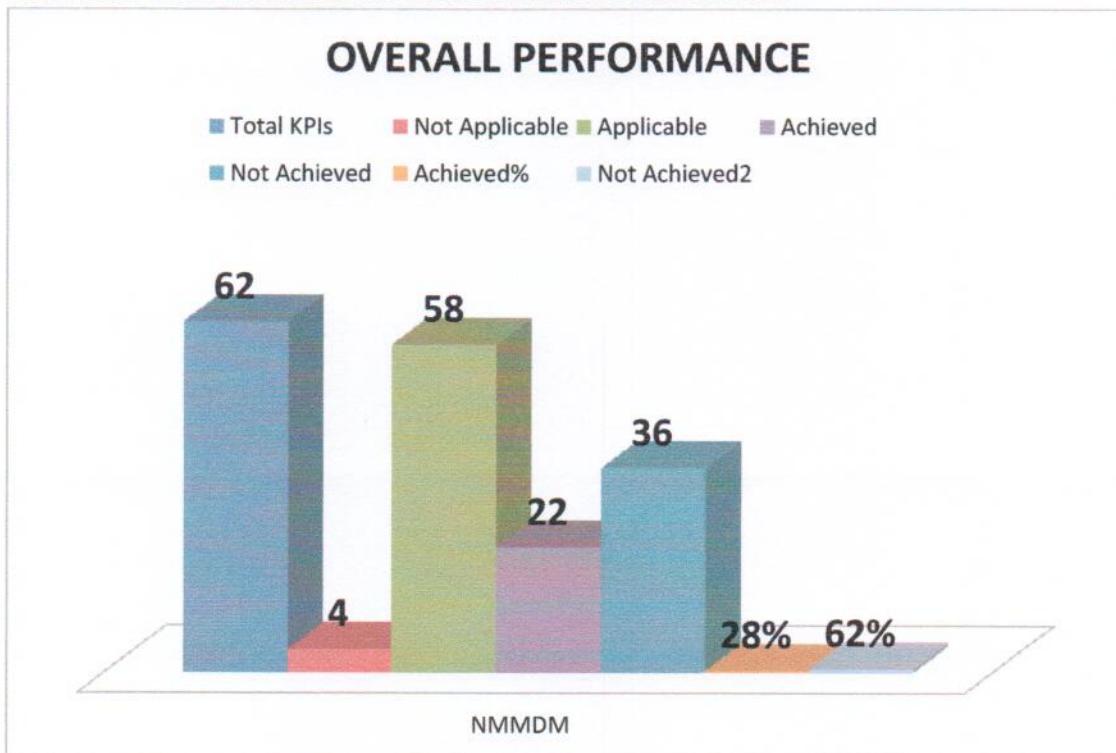
In terms of Circular 63 of the MFMA Municipalities should provide unaudited Annual Report by end of August of each year. The Mayor should table to Council the Annual Report, and audited Financial Statements and Auditor General's Report.



## 1.4. PERFORMANCE OF THE PREVIOUS YEAR 2016/2017

### 1.4.1. Ngaka Modiri Molema District Municipality Annual Performance Report

#### NMMMD Overall Mid-Year Performance Assessment



The following key performance indicators were removed during the review of the 2016/2017 top layer SDBIP;

- ✚ **KPI 17** – Number of Capital Projects in construction stage to be completed by 30 June 2017.
- ✚ **KPI 24** – Number of Water Tankering monitoring trends submitted to the Municipal Manager.

Council resolved that KPI 17 be removed from the revised Service Delivery and Budget Implementation Plan due to Municipal Infrastructure Grant (MIG) being changed from Schedule 5b to 6b.

## CHAPTER 2: MUNICIPAL OVERVIEW

### 2.1 LOCATION

Ngaka Modiri Molema District Municipality is one of the four districts of North West province in South Africa. Its capital is Mahikeng, which is also the capital of the province.

Municipalities	Population	Household Income below R 1 601	Employment rate %	Number of Household per Municipality
Mahikeng Local	291 527	28 254	35.70 %	84 239
Ditsobotla Local	168 902	15 579	28.28 %	44 500
Ramotshere Moiloa Local	150 713	16 022	36.22 %	40 740
Tswaing Local	124 218	12 294	28.69 %	30 634
Ratlou Local	107 339	12 096	43.86 %	26 889
<b>Ngaka Modiri Molema District</b>	<b>842 699</b>	<b>84 245</b>		<b>227 002</b>

Source: (Census 2011 data)

### 2.2 MUNICIPAL MANDATE AND MUNICIPAL STRATEGIC FOCUS AREA

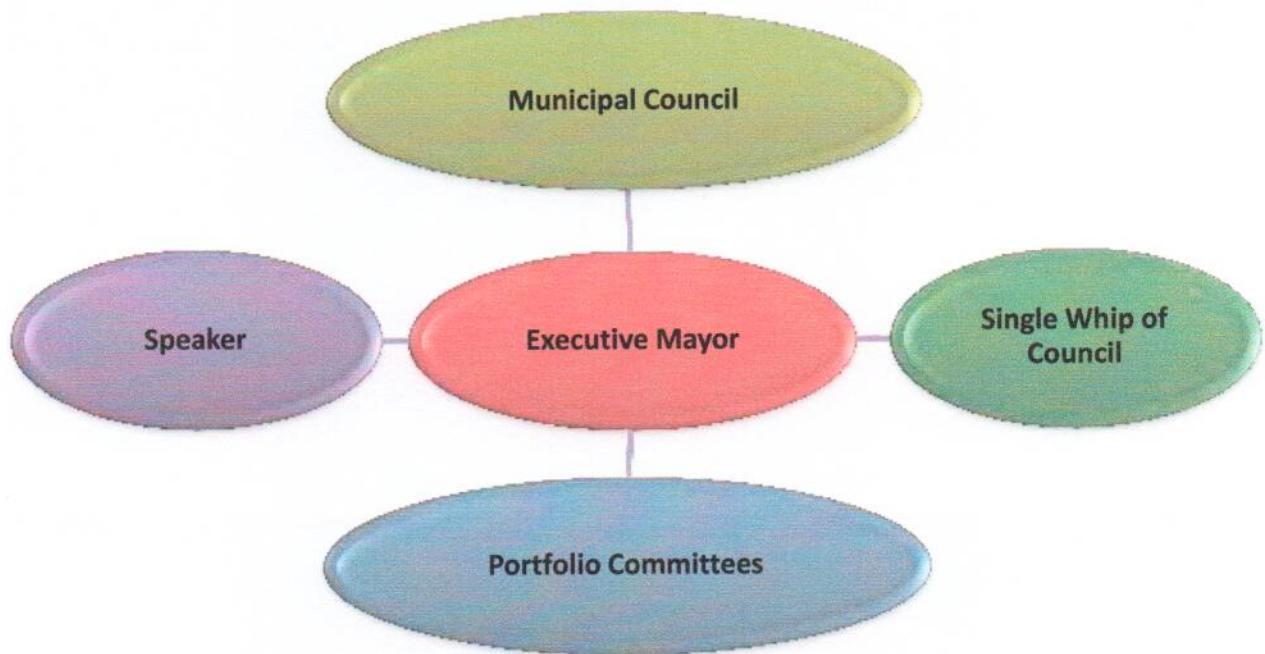
The mandate of the municipality, as contained in section 152 of the Constitution also serves as the municipal strategic focus areas,

- To provide democratic and accountable government for local communities;
- To ensure the provision of services to communities in a sustainable manner;
- To promote social and economic development;
- To promote a safe and healthy environment;
- To encourage the involvement of communities and community organisations in the matters of local government.

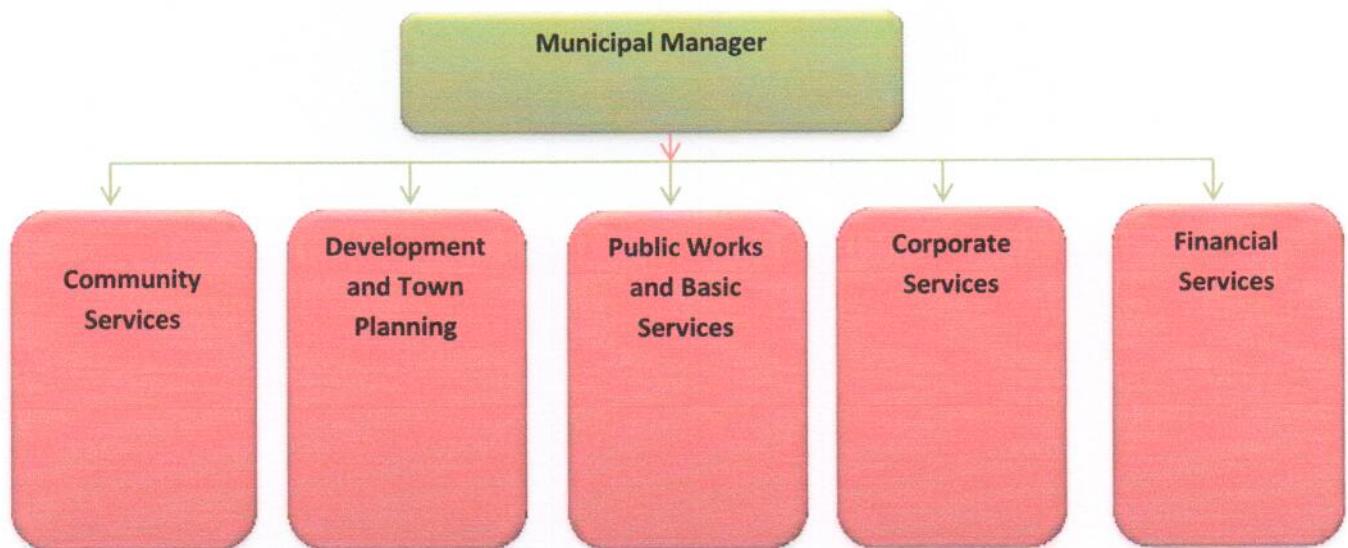


## 2.3 ORGANISATIONAL STRUCTURE

### 2.3.1. GOVERNANCE AND POLITICAL STRUCTURE



### 2.3.2 ADMINISTRATION STRUCTURE



### **2.3.3 COMPREHENSIVE ADMINISTRATION STRUCTURE**

#### **2.3.3.1. Office of the Municipal Manager**

- Internal Audit and Shared Services (IASS)
- Performance Management Systems (PMS)
- Communications
- Intergovernmental Relations (IGR)

#### **2.3.3.2. Community Services**

- Disaster Management Services
- Fire and Rescue Services
- Municipal Health Services
- Minimum Information Security Standard (MISS)

#### **2.3.3.3. Development & Town Planning**

- Integrated Development Plan (IDP)
- Town and Regional Planning
- Social facilitation

#### **2.3.3.4. Public Works & Basic Services**

- Technical Services
- Project Management Unit (PMU)
- Roads Services

#### **2.3.3.5. Corporate Services**

- Human Resource Management(HRM)
- Administration
- Labour Relations
- Advisory Support
- Fleet Management
- Occupational Health and Safety (OHS)
- Information Communications Technology (ICT)

#### **2.3.3.6. Financial Services**

- Budget and Treasury Office (BTO)
- Growth and Economic Development (GED)

## CHAPTER 3: VISION, MISSION AND KEY VALUES

### VISION

Leaders in integrated municipal governance

### MISSION

To provide a developmental municipal governance system for a better life for all in Ngaka Modiri Molema District

### VALUES

- **Integrity** (honesty / ethical / transparent / trustworthy / reliable / objectivity / openness)
- **Consultative** (collaborative / participative / cooperative / inclusive / teamwork / partnering / integrating)
- **Accountable** (results oriented / taking charge / ownership / productive / decisive / assertive / disciplined / quality conscious / responsible)
- **Committed** (determined / diligent / motivated / dedicated / passionate / driven)
- **Proactive** (innovative / creative / flexible / initiative / adaptable)
- **People centered** (continuous learning / knowledge sharing / development focus / caring / empathy /



GOVERNMENT OF NGAKA MODIRI MOLEMA DISTRICT

[13]



**CHAPTER 4:**  
**SERVICE DELIVERY OBJECTIVES, KEY PERFORMANCE INDICATORS AND TARGETS**

#### 4.1 INTRODUCTION

The implementation of strategy can only be determined as successful if it is measured. Therefore all objectives (financial or non-financial) in a model derived from the organisation's vision and strategy must be measured to establish if it was implemented successfully. The Balanced Scorecard (BSC) is a tool that will enable the municipality to focus and align their executive teams, business units, human resources, information technology and financial resources to the municipality's strategy.

Perspective	Definition	Leading Question
<b>Customer</b>	The municipality must focus on how to meet service needs in an efficient manner	Is the organization delivering the services communities or its customers want?
<b>Financial</b>	The municipality must focus on how to meet service needs in an efficient manner.	Is the service delivered at a good price?
<b>Internal Business</b>	The municipality needs to focus on those critical operations that enable them to satisfy citizens.	Can the organisation improve upon a service by changing the way a service is delivered?
<b>Innovation, Learning and Growth</b>	The organization's ability to improve and meet citizen demands ties directly to the employees' ability to meet those demands	Is the organisation maintaining technology and employee training for continuous improvement?

The high level municipal strategic objectives are contained in the table below according to the perspectives of the balanced score card and the National Key Performance Areas of Local Government.

#### 4.2 2017/2018 MUNICIPAL SERVICE DELIVERY OBJECTIVES AND: KPI'S AND TARGETS

Below is the draft 2017/2018 Top layer SDBIP per Key Performance Area;



SDBIP 2017/18



National LG Priorities		LABOUR MATTERS ,FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT					
KPA		MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION					
Outcome 9		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT					
<b>ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED</b>							
Strategic Objective		Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	Five (5) Concretes	
Baseline 2016/2017		Target 2017/2018				VTS&R	
Current Status						Setsokotane Saamwerk	
Functional Area/ Development Priorities		To ensure filling of Critical Positions	To recruit management staff	KPI 1 Number of critical positions filled	Output Indicator	Q1 DIG&HS; SAIGA; FEED	Q1 5 Senior Management positions filled
Skills Management		To promote skills development	Work Skills Plan	KPI 2 Workplace Skills Plan submitted to LGSETA by 30 April 2018	Output Indicator	Q1 Copy of 2017/18 Workplace Skills Plan;	Q1 Council Resolution; Employment Contracts
Recruitment And Selection		To ensure filling of Critical Positions	Work Skills Plan Submitted to LGSETA by 30 April 2018	OPEX	Output Indicator	Q2 Requesting training needs from all Senior Managers.	Q2 Acknowledgement letter from LGSETA
Strategic Development Priorities		All six (6) senior managers positions filled by 30 November 2017 (MM, CFO, Corporate, Technical, Planning & Development, Community Services)	All senior managers positions are vacant except for one			Q3 Capturing of information on the WSP template	Q3 2017/18 Work Skills Plan submitted to LGSETA by 30 April 2018
Outcomes						Q4 Capturing of information on the WSP template	Q4 Capturing of information on the WSP template

National LG Priorities		LABOUR MATTERS ,FINANCIAL AND ADMINISTRATIVE CAPACITY, SERVICE DELIVERY, FINANCIAL VIABILITY, GOOD GOVERNANCE, INSTITUTIONAL TRANSFORMATION AND DEVELOPMENT, ECONOMIC DEVELOPMENT									
KPA	Outcome 9	Output 1	MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION								
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT											
Functional Area		Baseline 2016/2017		Annual Performance Target 2017/2018		Budget		Key Performance Indicator		Five (5) Concretes	
Strategic Objective		Current Status		KPI Type		Process Indicator		Setsokontakte		Sammwerk	
Functional Area		Approved review Organisational structure by 30 May 2018		OPEX		KPI3 Review		Yes		Yes	
Strategic Objective		Approved Organisational Structure		Process Indicator		Organisational Structure to be relevant, viable, sustainable and affordable in-line with IDP by May 2018		Yes		Yes	
Functional Area		Achieve positive employee climate and transparent administration		KPI4 Number of Reports on Litigations for and against Municipality submitted to the Municipal Council		Output Indicator		Report on Litigations for and against Municipality submitted to the Municipal Council		Report on Litigations for and against Municipality submitted to the Municipal Council	
Strategic Objective		To promote accountable, efficient and transparent administration		R 1.5M		4 reports on Litigations for and against council submitted to Council		Q1 1 report on Litigations for and against Municipality submitted to the Municipal Council		Q2 1 report on Litigations for and against Municipality submitted to the Municipal Council	
Strategic Objective		Legal Services		Human Resource Management		Output Indicator		Q3 1 report on Litigations for and against Municipality submitted to the Municipal Council		Q4 1 report on Litigations for and against Municipality submitted to the Municipal Council	
Strategic Objective		Legal Services		Portfolio Of Evidence		Approved Organisational Structure		Report on Litigations for and against Municipality submitted to the Municipal Council		Report on Litigations for and against Municipality submitted to the Municipal Council	

KPA		MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION						
Outcome 9		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT						
		ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED						
KPI	Output 1	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	Five (5) Concretes	Quarterly projections/process indicator	Portfolio Of Evidence
Output 6	Baseline 2016/2017	Current Status	R6M	KPI 5	VTS&D	Setsokotane Samtwerk-Sammelkonto	Yes	Q1 Bid-Processes for the appointment of the contractor Q2 Appointment of the contractor Q3 Completion of building by contractor Completion of the new building Q4 Completion of building by contractor
Municipal Buildings	To promote accountable, efficient and transparent administration	Contractor appointed and building completed by 30 June 2018	2016/2017 maintenance report on buildings	Appointment of contractor for the completion of the new building	ACT	RH&	Yes	Q1 Bid-Processes for the appointment of the contractor Q2 Appointment of the contractor Q3 Completion of building by contractor Completion of the new building Q4 Completion of building by contractor
Functional Area/ Development Priorities	Strategic Objective	Output Indicator						
Functional Area/ Development Priorities	Output 6	Baseline 2016/2017	Annual Performance Target 2017/2018					
KPA	Output 1							

Strategic Objective		Functional Area/ Development Priorities						Process Indicator		Key Performance Indicator				Administrative and Financial Capabilities of Municipalities are Enhanced				Implement a Differentiated Approach to Municipal Financing, Planning and Support	
Outcome 9	Output 1	Output 6		Annual Performance Target 2017/2018		Budget	Current Status	KPI Type	ACT	VTS&D	RHR	Setsoktorane Samtrek-Samarke	Quarterly projections/process indicator	Portfolio Of Evidence					
		Baseline 2016/2017		Annual Performance Target 2017/2018			New	KPI 6	OPEX			Engage Community	Q1	2 docs for PMs; Final SDBIP 2017/18; Performance Agreements for 5 Senior Managers	Proof of documents uploaded on the website				
													Q2	2 docs for PMs; 1 <sup>st</sup> Quarterly Performance Report 2017/18; Performance Agreement for 1 Senior Manager					
													Q3	4 docs; 2 <sup>nd</sup> Quarterly Performance Report 2017/18; Reviewed SDBIP 2017/18; Final Annual Report 2016/17; Mid-Year Performance Report (Sect 72)					
													Q4	2 docs 3 <sup>rd</sup> Quarterly Performance Report 2017/18; Oversight Report 2016/17					
															2 docs; Draft Budget 2018/19, Draft IDP 2018/19				



#### 4.2.2. KPA 2: Basic Service Delivery and Infrastructure Development

LGTAS Thematic Area	BASIC SERVICE DELIVERY									
KPA	BASIC SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT									
Outcome 9	Output 2	IMPROVING ACCESS TO BASIC SERVICES								
Functional Area	Strategic Objective	Budget	Annual Performance Target 2017/2018	Key Performance Indicator	KPI Type	Five (5) Concretes		Quarterly projections/process indicator		
Performance Profile	Baseline 2016/2017 Current Status	R 200 000	KPI 7 Number of Disaster Management Awareness Campaigns conducted by June 2018	Process Indicator	ACT	VTS	RHR	Setsokotsane	Samweke-Samweke	Portfolio of Evidence
Disaster Management Services	4 Disaster Management Awareness Campaigns conducted (Drought, Safety on settlements)	4 Disaster Management Awareness Campaigns conducted	Tswaing Ranotshere Moiloa Ratlou Ditsobotla District-wide	Community engagement	DLG&HS; LM's			Q1 1 Disaster Management Awareness Campaigns conducted at Tswaing L.M	Programmes and Attendance registers	
Fire and Rescue Services	260 PIER Conducted	80 Public Information Education Relations (PIER)	Number of Public Information Education Relations (PIER) conducted by June 2018 (Fire & Protection; Fire Compliance)	District-wide	DLG&HS; LM's			Q2 1 Disaster Management Awareness Campaigns conducted at Ratlou L.M		
To provide fire and rescue services	Disaster Management Services	Provide integrated and coordinated Disaster Management Services	PIER) conducted by June 2018	DLG&HS; LM's				Q3 1 Disaster Management Awareness Campaigns conducted at Ditsobotla L.M		
								Q4 1 Disaster Management Awareness Campaigns conducted at Ratlou L.M		
								20 Public Information Education Relations (PIER)	Programmes and Attendance registers	

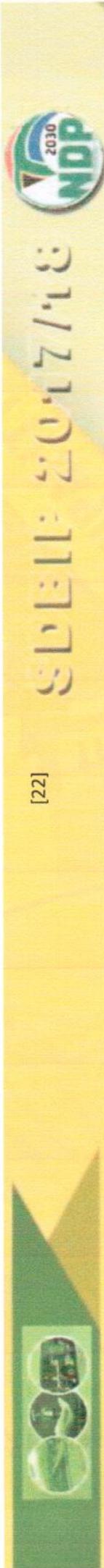
LGTAS Thematic Area		BASIC SERVICES DELIVERY & INFRASTRUCTURE DEVELOPMENT						
KPA		IMPROVING ACCESS TO BASIC SERVICES						
Outcome 9	Output 2	Five (5) Concretes					Quarterly projections/process indicator	Portfolio of Evidence
		KPI Type	Budget	Key Performance Indicator	VTSQ	RHR	Saamwerk-Setsokotsane	
Strategic Objective	Baseline 2016/2017 Current Status	Annual Performance Target 2017/2018	R 100 000	KPI 9 Number of community awareness & education campaigns conducted by June 2018	Tswaing Ramotshele Moloa Ratlou Ditsobotla District-wide	Community engagement	Locals, Department of Health, Department of Environment Affairs	Programmes and Attendance registers
Functional Area/ Development Priorities	Provide Municipal Health Services	Municipal Health Services		Process Indicator				

LGTAS Thematic Area		BASIC SERVICES DELIVERY					
KPA		BASIC SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
Outcome 9		IMPROVING ACCESS TO BASIC SERVICES					
		Five (5) Concretes				Quarterly projections/process indicator	
		ACT	VTS&D	R&R	Saamtrek-Saamwerek-	Portfolio of Evidence	
Functional Area/ Development Priorities		Baseline 2016/2017 Current Status	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	Programmes and Attendance registers
Strategic Objective		2 Security Awareness Programmes implemented by June 2018	OPEX	KPI 10 Number Security Awareness Programmes implemented by June 2018	Setsoekotsane	State Security Agency (SSA), SAPS, SANDF, SIU	Q1 Plenary of the awareness and date indication
Minimum Information Security Standard		To Promote Security Support Services					Q2 Programme implemented by December 2017
							Q3 Present report for the first awareness Plan
							Q4 Programme implemented by June 2018



LGTAS Thematic Area		BASIC SERVICES DELIVERY						
KPA		BASIC SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						
Outcome 9	Output 2	IMPROVING ACCESS TO BASIC SERVICES					Portfolio of Evidence	
		Baseline 2016/2017 Current Status	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type		
Functional Area/ Development Priorities	To provide water service planning	To monitor Water Service	Output Indicator	Five (5) Concretes	VTS	Quarterly projections/process indicator	Ground Water Management Reports	
Strategic Objective	2016/17 Ground Water Management Reports	20 boreholes installed with underground water monitoring equipment (data loggers and flow meter gauge) by June 2018	R200 000	KPI 11 Supply and Installation of monitoring equipment of underground water on 20 boreholes.	Across the NMMDM(Rural Areas)	Q1 20 boreholes installed with monitoring equipment (data loggers) Q2 Report on monitoring of 20 Boreholes through data loggers Q3 Report on monitoring of 20 Boreholes through data loggers Q4 Report on monitoring of 20 Boreholes through data loggers	Ground Water Management Reports	
Water services provision	237 Yard Connections	600 Households inside yard by June 2018	R5 000 000	KPI 12 Number of households with piped water inside yard	MLM Peri-Urban Area: Ward10 (Mothabeng & Dibate); Ward11 (Mocoseni, Seeding); Ward12 (Tontonyane, Mocoseni); Ward14 (Mocoseni); Phelene, Magogwe Tar, Sweding, Phatsima); Ward15 (Bokone, Lenvaneng, Tloung, Monshwa Stad, Gonthwala); Ward16 (Sweding); Ward17 (Lomanyaneng); Ward18 (Mogogwe Central, Lomanyaneng, Mapella, Sekuba, Thabologo); Ward19 (Thabogolo, Kolkoi, Lerato Café); Ward20 (Ramosadi)	Q1 150 Connections Q2 150 Connections Q3 150 Connections Q4 150 Connections	Copy of Monthly Detailed Report (Yard Connections)	

31/12/2017 : 11:11:15



BASIC SERVICES DELIVERY & INFRASTRUCTURE DEVELOPMENT					
IMPROVING ACCESS TO BASIC SERVICES					
LGTAS Thematic Area	KPA	Output 2	Annual Performance Target 2017/2018	Budget	Key Performance Indicator
Outcome 9	Strategic Objective	Baseline 2016/2017 Current Status	119 Villages served with other water supply	R15M	KPI 13 Number of villages served with water tankering
	Functional Area/ Development Priorities	Water Services Provision	To address water services emergencies		Output Indicator KPI Type ACT
	Water Services	Maintainence Development and Infrastructure Promotion	To promote infrastructure development and maintenance	R14.5M	KPI 14 Number of operations and maintenance incidents on water related queries addressed
			2016/17 Operation and Maintenance Report (Boreholes, Burst pipes and Customer Care)	300 water related queries (including Boreholes and Burst Pipes) addressed by June 2018	Output Indicator KPI Type VTS
					Five (5) Concretes RHR Setsokotsane Saamtrek-Saamtrek
					Portfolio of Evidence Quarterly projections/process indicator
					Copy of Monthly Detailed Reports (Water Tankering)
					Q1 127 Villages served
					Q2 127 Villages served
					Q3 127 Villages served
					Q4 127 Villages served

LGTAS Thematic Area		BASIC SERVICES DELIVERY						
KPA		BASIC SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						
Outcome 9		OUTPUT 2			IMPROVING ACCESS TO BASIC SERVICES			
Strategic Objective		Annual Performance Target 2017/2018			Five (5) Concretes			
Functional Area		Baseline 2016/2017 Current Status			KPI Type			
Development Priorities		R4 M			Key Performance Indicator			
Strategic Objective		200km of gravel roads maintained by June 2018			KPI 15 Kilometres of gravel road maintained by June 2018			
Functional Area		134km of district gravel roads maintained			Process Indicator			
Development Priorities		To promote transport engineering			RMLM: 21villages at 40Kms RLM: 10 Villages at 50Kms TLM: 05 Villages at 20Kms DLM: 07 Villages at 20Kms MLM: 31 Villages at 70 KMs			
Strategic Objective		Roads Services			Output Indicator			
Functional Area		New			KPI 16 Number of municipality's unpaved Roads and bridges conditions reviewed and updated			
Development Priorities		R2 535 000			District Wide			
Strategic Objective		Roads Services			Output Indicator			
Functional Area		Rural Roads Asset Management System			RMS			
Development Priorities		R2 535 000			Quarterly projections/process indicator			
Strategic Objective		Roads Services			Portfolio of Evidence			

LGTAS Thematic Area		BASIC SERVICES DELIVERY						
KPA		BASIC SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						
Outcome 9		OUTPUT 2		IMPROVING ACCESS TO BASIC SERVICES				
Strategic Objective		Annual Performance Target 2017/2018		Five (5) Concretes			Portfolio of Evidence	
Functional Area/ Development Priorities		Baseline 2015/2016 Current Status		Key Performance Indicator			Quarterly projections/process indicator	
To manage the implementation of water and sanitation capital project		R305 040 000		<b>KPI17</b> Number of capital projects in construction stage to be completed by 30 June 2018			Ratlou LM, Villages, Wrd 2,1,2 & 2 Mahikeng LM, Village, Ward 7 Ratlou LM, Villages, Wrd 5 & 14 Ramotshele Molloa LM, Village, Wrd 2 Mahikeng LM, Village, Ward 33 Ditsobota LM, Township, Wrd 15 &16 Ditsobota LM, Township, Wrd 19	
Provision of Water and Sanitation		Strategic Objective		Process Indicator			Q1 Moshana Water Supply; Makgokgoane Water Supply; Verdwaal Bulk Water Supply completed by September 2017 Q2 Sasane Water Supply; Selosesha Water Supply; Ditloung Water Supply; Rietvlei Water Supply; Top Village Water Supply Projects completed by December 2017 Q3 None Q4 Tsidiamololo Water Supply; Setlagole Water Supply; Thabologang Bulk Sanitation (M&E); Thabologang Bulk Sanitation (Outfall Sewer); Matile 1 & 2 WS; Meetmekaar & Springbok WS; Verdwaal BWS	
Budget		Act		VTS			Adverts Evaluation Reports Adjudication Reports Appointment Letters Site handover minutes Progress reports completion certificates handover reports with As built drawings	
Key Performance Indicator		KPI Type		Setsoekotsane			Saamtrek-Saamwerk	



#### 4.2.3. KPA 3: Promote Financial Viability and Accountability

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT									
LGTAS Thematic Area	KPA	OUTPUT 1		A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED					
Outcome 9	OUTPUT 6	OUTPUT 6		ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED					
Functional Area/ Priorities		Strategic Objective	Baseline 2016/2017	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	Five (5) Concretes	Quarterly projections/process indicator
Functional Area/ Priorities		Supply Chain Management	Output Indicators	Portfolio of Evidence					
To promote Financial Accountability and Transparency	Supply Chain Management	1 quarterly SCM reports	4 quarterly SCM reports submitted to the Executive Mayor by 30 June 2018	OPEX	KPI 18 Number of Supply Chain Management quarterly reports submitted to the Executive Mayor	District Wide	Act	VTDs	RHR Samtrek-Samkotsane
Budget and Reporting	Supply Chain Management	2016/2017 budget and DORA basement figures available	2018/2019 mSCOA Budget approved by Council by 31 May 2018	OPEX	KPI 19 Approval of the 2018/2019 mSCOA Budget by 31 May 2018	District Wide	Treasury	Q1	Council Resolution; Report SCM. Acknowledgment of receipt from the Office of the Executive Mayor major/ positive proof of submission
								Q2	1 Report on Supply Chain Management submitted to the Executive Mayor
								Q3	1 Report on Supply Chain Management submitted to the Executive Mayor
								Q4	1 Report on Supply Chain Management submitted to the Executive Mayor
									Council Resolution; Approved 2017/18 Budget
									Draft Budget approved by Council by 31 March 2018
									Budget approved by Council by 31 May 2018

[26]



LGTAS Thematic Area	FINANCIAL AND ADMINISTRATIVE CAPACITY					
KPA	MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT					
Outcome 9	OUTPUT 1	A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED				
	OUTPUT 6	ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED				
Functional Area/ Strategic Objective	Baseline 2016/2017 Current Status	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	Quarterly projections/process indicator
Developmental Area/ Functional Pillar	4 section 52 (d) reports	(4 section 52 (d) reports submitted to council)	OPEX	<b>KPI 20</b> Number of reports on the financial state of the municipality submitted to Council (Section 52(d))		<p>Q1 1 section 52 (d) report submitted to council by 30 October 2017</p> <p>Q2 1 section 52 (d) report submitted to council by 30 January 2018</p> <p>Q3 1 section 52 (d) report submitted to council by 30 April 2018</p> <p>Q4 1 section 52 (d) report submitted to council by 30 July 2018.</p>
Supply Chain Management	12 section 71 reports	12 section 71 reports submitted to the PT, NT and the Mayor within 10 working days of the end of each month	OPEX	<b>KPI 21</b> Number of monthly Budget Statements (Section 71) submitted to the Executive Mayor, Treasury	<p>Q1 3 monthly section 71 reports submitted to the Executive Mayor, Treasury Within 10 working days of the end of each month</p> <p>Q2 3 monthly section 71 reports submitted to the Executive Mayor, Treasury Within 10 working days of the end of each month</p> <p>Q3 3 monthly section 71 reports submitted to the Executive Mayor, Treasury Within 10 working days of the end of each month</p> <p>Q4 3 monthly section 71 reports submitted to the Executive Mayor, Treasury Within 10 working days of the end of each month</p>	
To promote Financial Accountability and Transparency				Output Indicator		Compliance – Therefore not applicable
Budget and Reporting						

31/12/2017

[27]



LG/TAS Thematic Area		FINANCIAL AND ADMINISTRATIVE CAPACITY									
KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT									
Outcome 9		OUTPUT 1		A POLICY FRAMEWORK THAT PROVIDES FOR A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT IS IMPLEMENTED				ADMINISTRATIVE AND FINANCIAL CAPABILITIES OF MUNICIPALITIES ARE ENHANCED			
Strategic Objective		Five (5) Concretes					Quarterly projections/process indicator				
Functional Area/ Development Priorities		Baseline 2016/2017 Current Status	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	ACT	VTS&D	RHR	Setsokotsane Samwerk	Portfolio of Evidence
To promote Financial Accountability and Transparency		2016/17 Mid-Term Budget Report	Mid-Term Budget submitted by 25 Jan 2018 to Council	OPEX	KPI 22 Mid-Term Performance budget report submitted to Council by 25 Jan 2018	Output Indicator	FEED & National Treasury	Q1		Mid-Term performance budget and Council Resolution	
Financial Accountability and Transparency		2016/17 Adjustment Budget Report	Adjustment Budget Approved by Council by 28 Feb 2018.	OPEX	KPI 23 Approval of the Adjustment Budget by Council on 28 Feb 2018.	Output Indicator	FEED & National Treasury	Q2		Acknowledgement letter from the recipients or proof of submission	
								Q3	Approval of Mid-Term Performance budget report by Council		
								Q4			
										Adjustment Budget Council Resolution	

#### 4.2.4. KPA 4: Promote Local Economic Development

LGTAS Thematic Area	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY						
KPA	LOCAL ECONOMIC DEVELOPMENT						
Outcome 9	OUTPUT 1 OUTPUT 3	IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME					IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT
Functional Area/ Development Priorities	Strategic Objective	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	Five (5) Concretes	Quarterly projections/process indicator
Baseline 2016/2017 Current Status	Baseline 2016/2017 Current Status	R200 000	KPI 24 Number of Sector development programmes implemented by June 2018	ACT	VSD	RHR Setsokotsane Sammerek-	Portfolio of Evidence
Sector promotion	To promote Local Economic Development	5	5 Sector Development programmes implemented by June 2018 (Supplier development, Youth and Woman Development, Exposure to marketing, Career Awareness Programme and Incubation Programme)	Improved economic growth, reduce unemployment.	Ramotshere Tswaing Ditsobotla Mafikeng	Partnership with the Department of FEED, READ, Mining Houses, Local Recycling cooperatives, CIDB, SABS & Local Municipalities	Programmes and Attendance Registers

LGTAS Thematic Area	KPA	OUTPUT 1	IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME					LOCAL ECONOMIC DEVELOPMENT	LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY
Outcome 9	OUTPUT 3	Baseline 2016/2017 Current Status	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	Five (5) Concretes	Quarterly projections/process indicator	Portfolio of Evidence
Functional Areas/ Development Priorities	Strategic Objective	9	5 Training Programmes Conducted for SMME's / Cooperative by June 2018  (Business Development; Project Management; Financial Management; Conflict Management Youth in Business)	OPEX	KPI 25 Number of SMMEs/Cooperative Training Programmes Conducted by June 2018	ACT	Partnership Department of Tourism, SEDA, NWDA, NWDC, FEED, Department of Small Business Development, SETA & Local Municipalities	Q1 1 SMMEs/Cooperative Training Programmes Conducted  Q2 1 SMMEs/Cooperative Training Programmes Conducted: REMOVE  Q3 2 SMMEs/Cooperative Training Programmes Conducted  Q4 1 SMMEs/Cooperative Training Programmes Conducted	Programmes and Attendance Registers
To promote Local Economic Development	Businesses Development	11	10 Companies/ Cooperatives registered by June 2018	R 50 000	KPI 26 Number of Companies/ Cooperatives registered with CIPC by June 2018	VSDFR Setsokotsane Samwerk	Agriculture, Culture & Tourism – To assist cooperative with the formalisation to qualify as formal businesses	Partnership with DTI , FEED, NWDC, SEDA & Local Municipalities	Registration Certificates

LGTAS Thematic Area		LABOUR MATTERS, FINANCIAL AND ADMINISTRATIVE CAPACITY						
KPA		LOCAL ECONOMIC DEVELOPMENT						
Outcome 9		IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME						
OUTPUT 1		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT						
OUTPUT 3		Five (5) Concretes						
Strategic Objective		Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	VTS&R	Setsokotsane Samwerk	Quarterly projections/process indicator
Functional Area/ Development Priorities		Baseline 2016/2017 Current Status	R 200 000	KPI 27 Number of Rural Development Programmes and Projects implemented by June 2018	Agriculture – Address unemployment & Food Insecurity	Braklaagte, Ward 8, Ramotshere LM	Partnership with READ, SEDA, FEED, Ramotshere Molota Local Municipality and other external funders.	Q1 Project Assessment Q2 Surveying, Drilling & Equipping of borehole Q3 Refurbishment of existing building & palisades Q4 Procurement of pigs and feed
Business Development		To enhance rural development and agriculture		Output Indicator				Implementation Report and Proof of Payments
To Expand Public Works Programme		150 Jobs created through EPWP	R 1299 000	KPI 28 Number of Jobs created through EPWP by June 2018	Tourism Identify and Beautification of Heritage Sites	Target the previously disadvantaged youth and communities and employ them to alleviate poverty.	Partnership with National and Provincial Department of Public Works, Tourism,	Employment Contracts; Report on work carried out by EPWP Learners, Attendance Registers
Expanded Public works programme								

#### 4.2.5. KPA 5: Good Governance and public participation

LGTAS Thematic Area		GOVERNANCE / PUBLIC PARTICIPATION							
KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION								
IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT									
DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL									
Outcome 9	OUTPUT 1					Portfolio of Evidence			
	OUTPUT 5					Quarterly projections/process indicator			
Functional Area/Development Priorities	Strategic Objective	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	Five (5) Concretes	Sammerek-Sammawerk		
Institutional Social Facilitation	To facilitate pre & post implementation of projects and programmes of the Municipal districts	Adopted 2016/2017 IDP Document	Approval of the Reviewed IDP for 2018/19 by Council by 30 May 2018	OPEX	KPI 29 Approval of the IDP Review for 2018/19 by 30 May 2018	Involving community members during the Rep Forum meetings	Monitoring of the implementation of Government Projects	Q1 Tabling of the IDP / PMS / Budget Process Plan Q2 Desktop information on Planning and Analysis phase Q3 Tabling of draft IDP 2018/19 to Council Q4 Adoption of final IDP 2018/19 by Council by 30 May 2018	Final IDP and Council Resolution
Planning and Development	To develop, adopt and amend 5 year credible district IDP	Baseline 2016/2017 Current Status		ACT	VTSd	RHS	Setsoekotsane	Attendance Register and minutes of the meetings	
Institutional Social Facilitation	Planned and Developed Development Plan (Integrated Development Plan)	4 projects implemented	8 social facilitation programmes conducted for registered and funded projects	OPEX	KPI 30 Number of social facilitation programme conducted on the implementation of the IDP Projects by June 2018	Engaging broad community members during the pre-stage of the implementation			

LGTAS Thematic Area		GOVERNANCE / PUBLIC PARTICIPATION						
KPA	OUTPUT 1	GOOD GOVERNANCE AND PUBLIC PARTICIPATION IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL						
Outcome 9	OUTPUT 5	Five (5) Concretes						Portfolio of Evidence
		KPI Type		Key Performance Indicator		Quarterly projections/process indicator		
		ACT	VTS&D	RHR	Setsokotsane	Sammwerk		
Strategic Objective	Functional Area/ Development Priorities	Baseline 2016/2017 Current Status	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	In partnership with OTP, DRDLR, DLG&HS and LMs	Q1 Inception and Situational Analysis	Approved SDF Document.
Guide all role players regarding the implementation of any development initiative within the district.	Spatial Planning	Outdated SDF	Draft Spatial Development Framework approved by Council by May 2018	R 400 000	KPI 31 Development and approval of the Draft Spatial Development Framework by Council by May 2018		Q2 Develop Challenges and Opportunities, Synthesis, Objectives and Strategies	
							Q3 Spatial Proposals, Draft SDF Consultation	
							Q4 Draft SDF approved by Council	



LG/TAS Thematic Area		GOOD GOVERNANCE / PUBLIC PARTICIPATION								
KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION								
OUTPUT 1		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT								
OUTPUT 5		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL								
<b>Strategic Objective</b>										
Functional Area/ Development Priorities		To improve the effectiveness of risk management, controls and governance processes								
Internal Audit and Shared Services		Internal Audit Charter approved by the Audit Committee by 31 July 2017								
Strategic Objective		The 2017/18 Internal Audit Charter approved by the Audit Committee by 31 July 2017								
Annual Performance Target 2017/2018		The 2017-2019 Audit roll out plan developed and approved by the Audit Committee by 31 July 2017								
Baseline 2016/2017 Current Status		The 2016-2018 Audit roll out plan.								
KPI Type		KPI 32 Development and approval of the 3 year Audit roll out plan by the Audit Committee by 31 July 2017								
Budget		OPEX								
Key Performance Indicator		Development and approval of the 3 year Audit roll out plan by the Audit Committee by 31 July 2017								
Five (5) Concretes		Five (5) Concretes								
Sammensætning Samarbejdsmodel		Sammensætning Samarbejdsmodel								
VTS&D		VTS&D								
HR		HR								
Selvskotsane		Selvskotsane								
DLG&HS FEED AGSA		DLG&HS FEED AGSA								
Q1		Development and approved 3 year Audit roll out plan by the Audit Committee								
Q2										
Q3										
Q4										
Output Indicator		Output Indicator								
Portfolio of Evidence		Portfolio of Evidence								



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[35]

LGTAS Thematic Area		GOOD GOVERNANCE / PUBLIC PARTICIPATION									
KPA		OUTPUT 1		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT							
Outcome 9		OUTPUT 5		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL						Portfolio of Evidence	
				Five (5) Concretes							
				Key Performance Indicator		KPI Type		Quarterly projections/process indicator			
Strategic Objective		Baseline 2016/2017 Current Status	Annual Performance Target 2017/2018	Budget	KPI 34 Development and approval of the Audit Committee Charter by 31 August 2017	ACT	VTS	RHR	Setsoktosane	Saamwerk	Portfolio of Evidence
Functional Area/ Development Priorities		The 2017/18 Audit Committee Charter developed and approved by Council by 31 August 2018	OPEX	The 2017/18 Audit Committee Charter developed and approved by Council by 31 August 2018	Output Indicator	Q1 Council approves the Audit Committee Charter by 31 August 2017	Q2	Q3	Q4	The 2017/18 Audit Committee Charter duly signed off, Council resolution on approval of the AC Charter, Minutes of the Council meeting and attendance register	The 2017/18 Audit Committee Charter duly signed off, Council resolution on approval of the AC Charter, Minutes of the Council meeting and attendance register
Internal Audit and Shared Services		To improve the effectiveness of risk management, controls and governance processes	OPEX	The 2017/18 Annual Audit plan developed and approved by the Audit Committee by 31 July 2018	Output Indicator	KPI 35 Development and approval of the Annual Audit plan by the Audit Committee by 31 July 2018	Q1 Development and approved Annual Audit plan by the Audit Committee	Q2 2 Audit Projects conducted and progress reports on the Annual Audit Plan	Q3 2 Audit Projects conducted and progress reports on the Annual Audit Plan	Q4 2 Audit Projects conducted AND progress reports on the Annual Audit Plan	The 2017/18 Annual Audit plan duly signed off, Progress reports on implementation of the Annual Audit Plan



LGTAS Thematic Area		GOOD GOVERNANCE / PUBLIC PARTICIPATION									
KPA	OUTPUT 1	GOOD GOVERNANCE AND PUBLIC PARTICIPATION									
Outcome #	OUTPUT 5	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT									
Strategic Objective		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL									
Functional Area		Five (5) Concretes									
Development Priorities		Quarterly projections/process indicator									
Internal Audit and Shared Services		Portfolio of Evidence									
To promote Good Governance and Public Participation	Internal Audit and Shared Services	Strategic Objective	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	VTS&D	RHR	Setsokotsane	Samtrek-	Minutes of the Audit Committee meetings and attendance registers
Intergovernmental Relations	Internal Audit and Shared Services	Strategic Objective	Baseline 2016/2017 Current Status	4 Audit Committee meetings held by 30 June 2018	OPEX	KPI 36 Number of Audit committee meetings held 30 June 2018			DLG&HS FEED AGSA	Q1 1 Audit committee meeting held	4 Audit Committee reports
Governance and Public Participation	Internal Audit and Shared Services	Strategic Objective	Strategic Objective	3 Audit committees held in the 2016/7 financial year						Q2 1 Audit committee meeting held	
To improve the effectiveness of risk management, controls and governance processes	Internal Audit and Shared Services	Strategic Objective								Q3 1 Audit committee meeting held	
Internal Audit and Shared Services	Internal Audit and Shared Services	Strategic Objective								Q4 1 Audit committee meeting held	
Intergovernmental Relations	Intergovernmental Relations	Output Indicator						District Wide	Community Engagements	Local Municipality; Provincial Departments and Parastatals	Attendance register and Reports
To promote Good Governance and Public Participation	Intergovernmental Relations	Output Indicator	10 IGR and Corporate Governance Forums facilitated (Mayor's Forum; MM's Forum; Technical Sector Engagements; Makgotla)	OPEX	KPI 37 Number of IGR and Corporate Governance Forums facilitated (Mayor's Forum; MM's Forum; Technical Sector Engagements; Makgotla)					Q1 2 Forums	
Governance and Public Participation	Intergovernmental Relations	Output Indicator								Q2 2 Forums	
To improve the effectiveness of risk management, controls and governance processes	Intergovernmental Relations	Output Indicator								Q3 3 Forums	
Intergovernmental Relations	Intergovernmental Relations	Output Indicator								Q4 3 Forums	

LG/TAS Thematic Area		GOOD GOVERNANCE / PUBLIC PARTICIPATION									
KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION									
Outcome 9		OUTPUT 1		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT		OUTPUT 5		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL			
		Five (5) Concretes					Quarterly projections/process indicator		Portfolio of Evidence		
Functional Area/ Strategic Objective		Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	Act	VTS&D	RHS	Setsokotsane Samtwerk		
Development Priorities		Baseline 2016/2017 Current Status	OPEX	KPI 38 Number of B2B reports submitted to DLG&HS					Q1 12 Reports submitted to DLG &HS	Attendance Register and B2B Reports	
Strategic Objective		4 Reports submitted to the municipal manager	48 B2B Reports submitted to DLG&HS by 30 June 2018	Output Indicator					Q2 12 Reports submitted to DLG&HS		
									Q3 12 Reports submitted to DLG&HS		
									Q4 12 Reports submitted to DLG&HS		
Development Priorities		New	4 Stakeholder consultative meetings held by 30 June 2018- (Farmers Unions, Dikgosi &Organised Business )	Output Indicator	KPI 39 Number of Stakeholder consultative Meetings	Disobotla; (Ward 15) Tswaing (ward14)	Social Cohesion; Voluntaris m; Conflict Manageme nt	Office of the Premier; Local Municipality; Dikgosi	Q1 1 Meeting	Attendance Register and Minutes	
Strategic Objective		To promote Good Governance and Public Participation							Q2 1 Meeting		
									Q3 1 Meeting		
									Q4 1 Meeting		

LG/TAS Thematic Area		GOOD GOVERNANCE / PUBLIC PARTICIPATION						
		GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT						
		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL						
KPA	Outcome 9	OUTPUT 1	OUTPUT 5	Strategic Objective	Budget	Key Performance Indicator	KPI Type	Output Indicator
Functional Area/ Development Priorities	To promote Planning and Performance Management	Baseline 2016/2017 Current Status	Annual Performance Target 2017/2018	6 Performance Agreements Signed by 30 Nov 2017 (MM, Technical, CFO, Community Services, Corporate & Planning & Development)	OPEX	KPI 40 6 Performance Agreements signed by 30 November 2017	KPI 40 6 Performance Agreements signed by 30 Nov 2017 (MM, Technical, CFO, Community Services, Corporate & Planning & Development)	Q1 5 Performance Agreements signed Submission of Performance Agreements to Council
Functional Area/ Development Priorities	To promote Planning and Performance Management	Five (5) Concretes Setsoktosane RHR VTS ACT Samartryk- Samartryk-	Quarterly projections/process Indicator	Five (5) Concretes Setsoktosane RHR VTS ACT Samartryk- Samartryk-	Portfolio of Evidence	Signed Performance Agreements; Council Resolution; Acknowledge ment from MEC: DLG&HS	Q2 1 Performance Agreement signed Submit PA to Council	
Functional Area/ Development Priorities	Performance Management System						Q3 1 Performance Agreement signed Submit PA to Council	Q4



LGTAS Thematic Area		GOOD GOVERNANCE / PUBLIC PARTICIPATION							
KPA	OUTPUT 1	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT							
Outcome 9	OUTPUT 5	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL							
Functional Area/ Strategic Objective		Five (5) Concretes					Quarterly projections/process indicator		Portfolio of Evidence
Annual Performance Target 2017/2018		Budget	Key Performance Indicator	KPI Type	VTS	RTR	Setsokotsane Sammetrekk		
Baseline 2016/2017 Current Status		2016/2017 Annual Report tabled to council by 31 January 2018	KPI 41 Table the Annual Report for 2016/2017 to Council by 31 January 2018	Ouput Indicator	Community Engagement	Auditor-General; Provincial Treasury DLG&HS	Q1 Unaudited 2016/2017 Draft Annual Report tabled to council on the 31 August 2017	Q2 Annual Report tabled to council in Jan 2018	2016/2017 Annual Report; Council Resolution; Acknowledgement letter from AGSA, DLG&HS and Treasury
To promote Planning and Performance Management		2015/2016 Annual Report tabled to council	Ouput Indicator	KPI 42 Submission of the Mid-Year Performance Report to Council by 31 January 2018	National and Provincial Treasury DLG&HS	Q1	Copies of the Annual Report submitted to the Provincial Legislature	Q2	Mid-Year Performance Report; Council Resolution; Acknowledgement letter from DLG&HS and Treasury
Performance Management System		2016/2017 Mid-Year Performance Reports	Mid-Year Performance Report submitted to council by 31 January 2018		Q3	Q4	Mid-Year Performance Report and SDBIP Review submitted to Council by 31 Jan and 28 Feb 2018	Q1	

LOGTAS Thematic Area		GOOD GOVERNANCE / PUBLIC PARTICIPATION															
		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL															
KPA		OUTPUT 1		OUTPUT 5		Annual Performance Target 2017/2018		Budget		Key Performance Indicator		Five (5) Concretes		Quarterly projections/process indicator		Portfolio of Evidence	
Functional Area/ Development Priorities		Strategic Objective		Baseline 2016/2017 Current Status		KPI Type		ACT		VTSD		Saamtrek- Seisokotsane		Q1		Proof of Council Resolution on the approved Communication Strategy 2017-2022 Proof of 20 activities which are implemented	
To enhance communication and public participation	Enhance Communications	Strategic Development Priorities	Functional Area/ Development Priorities	5 year Communication Strategy approved by Council	20 Activities of the approved Communication Strategy 2017-2022 to be implemented by 30 June 2018	R400 000	KPI 43 Number of Activities of the approved Communication Strategy to be Implemented by 30 June 2018	Community Market, Brand, and Profile	Provide Community Media Support and communication, market, brand and profile	Agriculture and Tourism Programs/ Projects in the District	Community Market, Brand, and Profile	Communicate, Market, Brand and Profile Seisokotsane Projects implemented in the District	Q1	(1) Production of 2 Branded Signage for Head Office; (2) Production of Branding Material with NDP Logo; (3) Integrated Media Engagement Day; (4) 2 Event / Campaigns / Public Participation/Outreach Programmes profiled, branded and supported; (5) 2 Community Media Supported; (6) Development and print 3 monthly external "Modiri" Newsletter	Q2	(1) Integrated Media Engagement Day; (2) 2 Event/Campaigns/Public Participation/Outreach Programmes profiled, branded and supported; (3) 2 Community Media Supported; (4) Development and print 3 monthly external "Modiri" Newsletter	



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LG/TAS Thematic Area		GOOD GOVERNANCE / PUBLIC PARTICIPATION						
KPA	OUTPUT 1		GOOD GOVERNANCE AND PUBLIC PARTICIPATION IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL					
Outcome 9	OUTPUT 9	Five (5) Concretes		Quarterly projections/process indicator			Portfolio of Evidence	
Strategic Objective	Functional Area	Baseline 2016/2017 Current Status	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type		
Development Priorities	Strategic Objectives					VTS/ ACT	Sammerek- Setsokotsane	Q3 1) Integrated Media Engagement Day, (2) 3 Event/Campaigns/Public Participation/Outreach Programmes profiled, branded and supported; (3) 2 Community Media Supported; (4) Production of Branding Material with NDP Logo (5) Development and print 3 monthly external "Modiri" Newsletter
						RHR	Sammerek-	Q4 1) Integrated Media Engagement Day, (2) 3 Event/Campaigns/Public Participation/Outreach Programmes profiled, branded and supported; (3) 2 Number of Community Media Supported; (4) Branded Signage for the new building; (5) Development and print 3 monthly external "Modiri" Newsletter

[41]



LGTAS Thematic Area		GOOD GOVERNANCE / PUBLIC PARTICIPATION								
		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT DEFEND DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL								
KPA	Outcome 9	OUTPUT 1		OUTPUT 5		Five (5) Concretes			Portfolio of Evidence E	
		Baseline 2016/2017	Current Status	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	Process Indicator		
Functional Area/ Priority Area/ Development Area/ Strategic Objective	To enhance communication and public participation	12 Number of Website Management Report submitted to the Municipal Manager	The Municipal Website redesigned by June 2018	R 500 000	KPI 44 Redesign the Municipal Website by 30 June 2018	ACT	VTSD	Setsokotsane Samwerk	Quarterly projections/process indicator	Proof of Website Management Report submitted to the Acting Municipal Manager
Enhance Communications	Enhance Communication and Public Participation	Functioinal Areas/ Priorities/ Development Areas/ Strategic Objectives	Strategic Objective	Annual Performance Target 2017/2018	Baseline 2016/2017	Current Status	Output 5	Output 1	GOOD GOVERNANCE AND PUBLIC PARTICIPATION	



GOOD GOVERNANCE / PUBLIC PARTICIPATION									
LGTAS Thematic Area	KPA	GOOD GOVERNANCE AND PUBLIC PARTICIPATION							
Outcome 9		OUTPUT 1		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT					
OUTPUT 5		DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL						Five (5) Concretes	
Functional Area/ Development Priorities	Strategic Objective	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	Output Indicator	VTSO	RHR	Saamwerk-Setsokotsane
To promote Good Governance and Community Participation	New	Baseline 2016/2017 Current Status	R 1.2m	<b>KPI 45</b> Number of public participation and community outreach programmes/events supported  (1 Imbizo; 1 Leisema; 1 Mandela Day event held by 30 June 2018)	ACT	Ditsobota Ward 12, 13 & 14 Ramotshere; Ward 11 Mafikeng – Ward 7	Community Engagement	Local Municipalities Traditional Authority, Community Safety, Public Works	Q1 1 Mandela Day – (Patching of potholes) in Mafikeng  Q2  Q3 1 Letsema at Ditsobotla: Bodibe Ward 12, 13 & 14 (Back to school campaign)  Q4 1 Imbizo at Ramotshere: Dinokana Ward 11
Good governance	New	4 Advocacy Programmes Supported; Coordinated and facilitated  (Women; Children; Elderly & Youth)	R 600 000	<b>KPI 46</b> Number of advocacy programmes supported, coordinated and facilitated	HIV/AIDS	Ramotshere; Ditsobota Tswaing Rattou	Community Engagement	SAPS Community Safety Justice Home Affairs, O/Premier, Social Development	Attendance register and Reports signed off by Senior Manager Third party confirmation  Q1 Women's Month Programme Supported  Q2 16 days of Activism; HIV/AIDS programmes supported Celebration of Ngaka Modiri Molema Month  Q3 Elderly, People with Disability programmes supported  Q4 Youth programmes supported – Drug Campaign; Danville

LG/TAS Thematic Area		GOOD GOVERNANCE / PUBLIC PARTICIPATION						
KPA	OUTPUT 1	GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
Outcome 9	OUTPUT 5	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT						
<b>DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL</b>								
		<b>Five (5) Concretes</b>					<b>Quarterly projections/process indicator</b>	
					<b>Sammwerk</b>		<b>Portfolio of Evidence</b>	
					<b>Setso kotsane</b>			
					<b>Act</b>		<b>Q1</b>	
					<b>VTDs</b>		<b>Q2</b>	
					<b>R&amp;E</b>		<b>Q3</b>	
					<b>Community Engagement</b>		<b>Q4</b>	
					<b>O/Premier Religious Leaders Fraternities Local Farmers Union Local NGO's and NPO's Promotion of progressive values</b>			
					<b>Moral Regeneration Campaign in Colligny by September 2017</b>			
					<b>Community Conflict Management Local Municipalities Co-Hesion Moral Regeneration Moral Regeneration</b>			
					<b>Colligny – Ward 15; Local Municipalities</b>			
					<b>Output Indicator</b>			
					<b>KPI Type</b>			
					<b>KPI 47 Moral Regeneration Campaign be conducted by September 2017</b>			
					<b>Output Indicator</b>			
					<b>Strategic Objective</b>			
					<b>Developing Priorities Functional Areas</b>			
					<b>To promote Good Governance and Community Participation</b>			
					<b>Good governance</b>			
					<b>Anti-Corruption Forum</b>			
					<b>The Anti-Corruption Policy reviewed by Council by 30 June 2018</b>			
					<b>KPI 48 Review and approval of Anti-Corruption Policy by Council by the 30 June 2018</b>			
					<b>Output Indicator</b>			
					<b>Q1</b>			
					<b>Consultation on the Reviewed Anti-Corruption Policy</b>			
					<b>Q2</b>			
					<b>Council approve the Anti-Corruption Policy</b>			
					<b>Q3</b>			
					<b>Establishment of Anti-Corruption Forum</b>			
					<b>Q4</b>			
		</td						

LG/TAS Thematic Area		GOOD GOVERNANCE / PUBLIC PARTICIPATION						
KPA	Outcome 9	OUTPUT 1 OUTPUT 5		IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL				
		Baseline 2016/2017 Current Status	Annual Performance Target 2017/2018	Budget	Key Performance Indicator	KPI Type	Output Indicator	Portfolio of Evidence
Functional Area	Development Priorities	Strategic Objective	New	R550 000	KPI 49 Number of programmes to capacitate Councillors Coordinated and Facilitated (Local Government Legislation; Financial Management)	NM/MDM	SALGA DLG&HS FEED	Attendance Registers, Proof from facilitator that training took place; Report on trainings conducted and signed off by Senior Manager
Thematic Area	Good governance	To promote Good Governance and Community Participation						



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[45]



LGTAS Thematic Area		GOOD GOVERNANCE / PUBLIC PARTICIPATION									
KPA	IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING & SUPPORT DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL										
Outcome 9	OUTPUT 1 OUTPUT 5	Annual Performance Target 2017/2018		Budget	Key Performance Indicator	Five (5) Concretes			Quarterly project/process indicator		Portfolio of Evidence
		Baseline 2016/2017	Current Status			KPI Type	VTS	RHR	Setsoekotseane	Sammertek-	
Strategic Objectives	Strategic Objectives	1 Governance Lekgotla held by June 2018	R 300 000	KPI 50 Number of Governance Lekgotla held by 30 June 2018		Processor	District Wide		Local Municipalities	Q1	Agenda; Attendance Registers
Functional Areas / Development Priorities	To promote Good Governance and Community Participation	1 Governance Lekgotla held by June 2018	R 300 000	KPI 50 Number of Governance Lekgotla held by 30 June 2018		Processor	District Wide		Local Municipalities	Q1	Agenda; Attendance Registers
Oversight	MPAC Oversight Report approved by Council on 31 March 2016	MPAC Oversight Report approved by Council on 31 March 2016	R200 000	KPI 51 Approval of MPAC Oversight Report by 31 March 2018		Output	Community Engagement	Provincial Legislature	Q1	Council Resolution; MPAC Oversight Report	
									Q2	1 Governance Lekgotla	
									Q3		
									Q4		

**CHAPTER 5:**  
**BUDGET REVENUE AND EXPENDITURE BY MUNICIPAL VOTES**

**5.1 DC38 Ngaka Modiri Molema – Budget Financial Performance (Revenue and Expenditure by Municipal Vote)**

**DC38 Ngaka Modiri Molema - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)**

Vote Description R thousand	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<b>Revenue by Vote</b>										
Vote 1 - Executive and Council	1	-	-	-	-	-	-	35 252	37 465	39 697
Vote 2 - Municipal Manager		-	-	-	-	-	-	52 636	55 648	58 950
Vote 3 - Budget and Treasury Office		-	-	-	-	-	-	183 849	243 700	284 442
Vote 4 - Corporate Services Support		-	-	-	-	-	-	72 278	68 149	72 443
Vote 5 - Growth and Economic Development		-	-	-	-	-	-	26 731	26 962	29 005
Vote 6 - District Public Health and Safety		-	-	-	-	-	-	119 783	125 838	131 604
Vote 7 - District Infrastructure Maintenance and Development		-	-	-	-	-	-	439 720	472 946	502 882
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	2	-	-	-	-	-	-	930 250	1 030 708	1 119 023
<b>Expenditure by Vote to be appropriated</b>										
Vote 1 - Executive and Council	1	-	-	-	-	-	-	35 252	37 465	39 697
Vote 2 - Municipal Manager		-	-	-	-	-	-	51 136	53 948	57 050
Vote 3 - Budget and Treasury Office		-	-	-	-	-	-	356 545	373 314	393 132
Vote 4 - Corporate Services Support		-	-	-	-	-	-	66 278	68 149	72 443
Vote 5 - Growth and Economic Development		-	-	-	-	-	-	26 731	26 962	29 005
Vote 6 - District Public Health and Safety		-	-	-	-	-	-	119 783	125 838	131 604
Vote 7 - District Infrastructure Maintenance and Development		-	-	-	-	-	-	139 490	155 177	165 683
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	2	-	-	-	-	-	-	795 216	840 853	888 614
<b>Surplus/(Deficit) for the year</b>	2	-	-	-	-	-	-	135 034	189 855	230 409



## 5.2. Budgeted Capital Expenditure by vote, Standard classification and Funding

**DC38 Ngaka Modiri Molema - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding**

Vote Description R thousand	Ref 1	2013/14	2014/15	2015/16	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	
<b><u>Capital expenditure - Vote</u></b>											
<u>Multi-year expenditure to be appropriated</u>	2										
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager		-	-	-	-	-	-	-	-	-	-
Vote 3 - Budget and Treasury Office		-	-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Services Support		-	-	-	-	-	-	-	-	-	-
Vote 5 - Growth and Economic Development		-	-	-	-	-	-	-	-	-	-
Vote 6 - District Public Health and Safety		-	-	-	-	-	-	-	-	-	-
Vote 7 - District Infrastructure Maintenance and Development		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	7	-	-	-	-	-	-	-	-	-	-
<b><u>Single-year expenditure to be appropriated</u></b>											
<u>Vote 1 - Executive and Council</u>	2	-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager		-	-	-	-	-	-	1 500	1 700	900	1
Vote 3 - Budget and Treasury Office		-	-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Services Support		-	-	-	-	-	-	6 000	-	-	-
Vote 5 - Growth and Economic Development		-	-	-	-	-	-	-	-	-	-
Vote 6 - District Public Health and Safety		-	-	-	-	-	-	-	-	-	-
Vote 7 - District Infrastructure Maintenance and Development		-	-	-	-	-	-	300 230	317 752	337 199	337 199
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-

Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		-	-	-	-	-	-	-	307 730	319 452	339 099
Total Capital Expenditure - Vote		-	-	-	-	-	-	-	307 730	319 452	339 099



### 5.3 Budget monthly revenue and expenditure (Municipal Votes)

DC38 Ngaka Modiri Molema - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)											
R thousand	Vote Description	Ref	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	<b>Revenue by Vote</b>	1									
	Vote 1 - Executive and Council		-	-	-	-	-	-	35 252	37 465	39 697
	Vote 2 - Municipal Manager		-	-	-	-	-	-	52 636	55 648	58 950
	Vote 3 - Budget and Treasury Office		-	-	-	-	-	-	183 849	243 700	284 442
	Vote 4 - Corporate Services Support		-	-	-	-	-	-	72 278	68 149	72 443
	Vote 5 - Growth and Economic Development		-	-	-	-	-	-	26 731	26 962	29 005
	Vote 6 - District Public Health and Safety		-	-	-	-	-	-	119 783	125 838	131 604
	Vote 7 - District Infrastructure Maintenance and Development		-	-	-	-	-	-	439 720	472 946	502 882
	Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
	Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
	Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
	Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
	Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
	Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
	Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
	Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
	<b>Total Revenue by Vote</b>	2	-	-	-	-	-	-	930 250	1 030 708	1 119 023
	<b>Expenditure by Vote to be appropriated</b>	1									
	Vote 1 - Executive and Council		-	-	-	-	-	-	35 252	37 465	39 697
	Vote 2 - Municipal Manager		-	-	-	-	-	-	51 136	53 948	57 050
	Vote 3 - Budget and Treasury Office		-	-	-	-	-	-	356 545	373 314	393 132
	Vote 4 - Corporate Services Support		-	-	-	-	-	-	66 278	68 149	72 443
	Vote 5 - Growth and Economic Development		-	-	-	-	-	-	26 731	26 962	29 005
	Vote 6 - District Public Health and Safety		-	-	-	-	-	-	119 783	125 838	131 604
	Vote 7 - District Infrastructure Maintenance and Development		-	-	-	-	-	-	139 490	155 177	165 683
	Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
	Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
	Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
	Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
	Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
	Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
	Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
	Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
	<b>Total Expenditure by Vote</b>	2	-	-	-	-	-	-	795 216	840 853	888 614
	<b>Surplus/(Deficit) for the year</b>	2	-	-	-	-	-	-	135 034	189 855	230 409



#### 5.4 Capital Budget Allocation per Local Municipality

##### DITSOBOTLA LOCAL MUNICIPALITY

CAPITAL PROJECTS		VTSD	SAAMTREK SAAMWERK	RHR	BUDGET 17/18FY	BUDGET 18/19 FY	BUDGET 19/20 FY
DITSOBOTLA LOCAL MUNICIPALITY							
<b>WATER</b>							
<b>BODIBE WARD 17 WATER RETICULATION</b>							
Village: 11, 17, 18 & 19	Ditsobotla Local Mun.	Stability in the area	17,900,000		9,000,000		9,000,000
Village :13	Ditsobotla Local Mun.	Stability in the area	12,645,954		1,477,874		-
Town:1, 2, 3, 4, 5 & 6	Ditsobotla Local Mun.	Stability in the area	-		10,000,000		46,000,000
MATILE 1 WATER SUPPLY	Ditsobotla Local Mun.	Stability in the area	4,030,000		600,000		-
MATILE 2 WATER SUPPLY	Ditsobotla Local Mun.	Stability in the area	12,900,000		600,000		-
MEETMEEKAAR AND SPRINGBOKPAN WATER SUPPLY	Ditsobotla Local Mun.	Stability in the area	10,880,000		29,000,000		25,000,000
VERDWAAI 2 BULK WATER SUPPLY AND RETICULATION	Ditsobotla Local Mun.	Stability in the area	4,600,000		-		-
<b>TOTAL WATER</b>			<b>62,955,954</b>		<b>50,677,874</b>		<b>80,000,000</b>



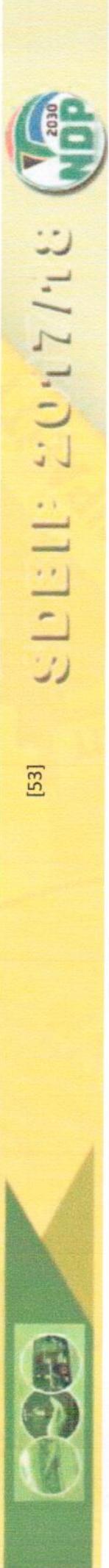
SDG: 2030

[52]

<b>SANITATION</b>					
COLIGNY SEWER NETWORK UPGRADE	Town: 15 & 16	Ditsobotla Local Mun	Stability in the area	-	8 000 000.00
DITSOBOTLA RURAL SANITATION PROGRAMME	Villages: Multiple Wards	Ditsobotla Local Mun	Stability in the area	-	7 000 000.00
ITSOENG WWTW UPGRADE	Township: 7, 8, 9 & 12	Ditsobotla Local Mun	Stability in the area	-	7 000 000.00
LICHTENBURG WWTW	Town: 5, 6	Ditsobotla Local Mun	Stability in the area	-	8 000 000.00
TLHABOLOGANG BULK SANITATION (WWTW)	Township: 15 & 16	Ditsobotla Local Mun	Stability in the area	3,300,000	-
TLHABOLOGANG BULK SANITATION (M & E)	Township: 15 & 16	Ditsobotla Local Mun	Stability in the area	7,750 000	-
TLHABOLOGANG BULK SANITATION (OUT FALL SEWER)	Township: 15 & 16	Ditsobotla Local Mun	Stability in the area	26,000,000	4 000 000
<b>TOTAL SANITATION</b>				<b>37,050,000</b>	<b>4 000 000</b>
<b>TOTAL DITSOBOTLA LM PROJECTS</b>				<b>100,005,954</b>	<b>54,677,874</b>
					<b>110,000,000</b>

**MAHIKENG LOCAL MUNICIPALITY**

CAPITAL PROJECTS	VTS'D	SAAM TREK SAAMWERK	RHR	BUDGET 17/18FY	BUDGET 18/19 FY	BUDGET 19/20 FY			
<b>MAHIKENG LOCAL MUNICIPALITY</b>									
<b>WATER</b>									
DIHATSHWANE WATER SUPPLY	Village: 27	MFK Local Mun	Stability in the area	-	5 000 000	15 000 000			
DIBONO AND MANAWANA WATER SUPPLY	Village: 2	MFK Local Mun	Stability in the area	-	5 000 000	15 000 000			
DITHAKONG TSA GA SEHUBA (DITHAKONG EAST & WEST, DITSILONG AND DIHATSHWANE) WATER SUPPLY	Village: 27	MFK Local Mun	Stability in the area	-	5 000 000	15 000 000			
LONELY PARK WATER SUPPLY	Village: 29	MFK Local Mun	Stability in the area	-	3 000 000				
LOTHAKANE WATER SUPPLY	Village: 23	MFK Local Mun	Stability in the area	-	3 000 000				
MADIBE-A-TAU WATER SUPPLY	Village: 26	MFK Local Mun	Stability in the area	-	6 000 000				
LETHOGORING WATER SUPPLY	Village: 26	MFK Local Mun	Stability in the area	-	5 000 000				
MORWATSHETLHA WATER SUPPLY	Village: 26	MFK Local Mun	Stability in the area	-	5 000 000				
SEBOWANA WATER SUPPLY	Village: 26	MFK Local Mun	Stability in the area	-	6 000 000				
SEPONE WATER SUPPLY	Village: 26	MFK Local Mun	Stability in the area	-	5 000 000				
MANJA WATER SUPPLY	Village: 26	MFK Local Mun	Stability in the area	-	3 000 000				
MAKGOKGOANE WATER SUPPLY	Village: 33	MFK Local Mun	Stability in the area	1, 100 000	-	-			
MAJEMANTSHO WATER SUPPLY	Village: 21	MFK Local Mun	Stability in the area	10, 000 .000	8 000 000	-			
MAKHUBUNG WATER SUPPLY	Village: 1	MFK Local Mun	Stability in the area	-	7 000 000	7 000 000			
MOGOSANE WATER SUPPLY	Village: 6	MFK Local Mun	Stability in the area	2,600,000	-	-			



CAPITAL PROJECTS	VTSD	WARD	RHR	BUDGET 17/18FY	BUDGET 18/19 FY	BUDGET 19/20 FY
MOLETSAMONGWE WATER SUPPLY	Village: 6	MFK Local Mun	Stability in the area	1,000,000	-	-
MORAKA WATER SUPPLY	MFK Local Mun	Stability in the area	-	-	-	-
MOTLHABENG(MAFIKENG) WATER SUPPLY	MFK Local Mun	Stability in the area	-	-	-	-
SCHOONGEZIGHT WATER SUPPLY	Village: 27	MFK Local Mun	Stability in the area	7,013,261	1,127,677	-
SETLOPO WATER SUPPLY	Village: 22	MFK Local Mun	Stability in the area	-	-	-
SEWEDING MAGOGOE TAR, PHOLA & PHATSIMA, MOCOSENG., TLOUNG WATER SUPPLY	Village: 14; 11	MFK Local Mun	Stability in the area	-	10,000,000	3,000,000
TOP VILLAGE BWS & RETICULATION	Village: 7	MFK Local Mun	Stability in the area	610,000	-	-
<b>TOTAL WATER</b>				<b>22,323,261</b>	<b>41,127,677</b>	<b>91,000,000</b>
<b>SANITATION</b>						
MAHIKENG RURAL SANITATION PROGRAMME	Village: Multiple Wards	MFK Mun	Local -Stability in the area	-	15,000,000	15,000,000
<b>TOTAL SANITATION</b>					<b>15,000,000</b>	<b>15,000,000</b>
<b>TOTAL MAHIKENG LOCAL MUNICIPALITY PROJECTS</b>				<b>22,323,261</b>	<b>56,127,677</b>	<b>106,000,000</b>

## RATLOU LOCAL MUNICIPALITY

CAPITAL PROJECTS		VTSD	SAAMWERK SAAMTRE	RHR	BUDGET 17/18FY	BUDGET 18/19 FY	BUDGET 19/20 FY
RATLOU LOCAL MUNICIPALITY							
<b>WATER</b>							
DINGATENG-MABULE	WATER SUPPLY	Village: 1	Ratlou LM	Stability in the area	-	9,000,000	5,000,000
EXTENSION							
DISANENG BULK WATER SUPPLY	Village: 3	Ratlou LM	Stability in the area	-	-	-	6,000,000
DITLQUNG WATER SUPPLY	Village: 2	Ratlou LM	Stability in the area	5,522,592	-	-	-
KRAAIPAN WATER SUPPLY EXTENSION	Village: 8	Ratlou LM	Stability in the area	-	-	-	5,000,000
LOPORUNG WATER SUPPLY EXTENSION	Village: 2	Ratlou LM	Stability in the area	-	-	-	7,000,000
MADIBOGO WATER SUPPLY PHASE 1	Village: 6	Ratlou LM	Stability in the area	-	8,000,000	23,000,000	-
MAIPENG WATER SUPPLY	Village: 10	Ratlou LM	Stability in the area	-	-	-	2,000,000
MAYAEYANE WATER SUPPLY	Village: 1	Ratlou LM	Stability in the area	6,200,000	-	-	-
MAREETSANE WATER EXTENSION	Village	Ratlou LM	Stability in the area	-	-	-	3,822,845
MASAMANE WATER SUPPLY	Village: 1	Ratlou LM	Stability in the area	-	-	-	3,000,000
MATHATENG WATER SUPPLY EXTENSION	Village: 1	Ratlou LM	Stability in the area	-	-	-	2,000,000
MATLODING WATER SUPPLY EXTENSION	Village: 4	Ratlou LM	Stability in the area	-	-	-	3,000,000
PHITSANE-MAKGOBISTAD	Village	Ratlou LM	Stability in the area	-	-	-	3,000,000
SASANE WATER SUPPLY	Village: 2	Ratlou LM	Stability in the area	4,946,687	280,000	-	-
SELOSESHA WATER SUPPLY	Village: 2	Ratlou LM	Stability in the area	5,546,352	298,000	-	-
SETLAGOLE BULK WATER SUPPLY	Village: 5;	Ratlou LM	Stability in the area	27,000,000	25,000,000	-	-
TSHIDILAMOLOMO	WATER SUPPLY	Village: 14	Ratlou LM	Stability in the area	6,750,000	409,000	-
UPGRADE							
<b>TOTAL WATER</b>				<b>55,965,631</b>	<b>42,987,000</b>	<b>62,822,845</b>	
<b>SANITATION</b>							
RATLOU RURAL SANITATION		Villages: Multiple Wards	Ratlou LM	-Stability in the area	-	700,000	10,000,000
<b>TOTAL SANITATION</b>						<b>700,000</b>	<b>10,000,000</b>
<b>TOTAL RATLOU LOCAL MUNICIPALITY</b>				<b>55,965,631</b>	<b>42,987,000</b>	<b>72,822,845</b>	

## RAMOTSHERE MOILOA MUNICIPALITY

CAPITAL PROJECTS		VTS&D	SAAMTREK SAAMWERK	RHR	BUDGET 17/18FY	BUDGET 18/19 FY	BUDGET 19/20 FY
<b>RAMOTSHERE-MOILOA LOCAL MUNICIPALITY</b>							
<b>WATER</b>							
RIETVLEI WATER SUPPLY	Village: 14	Ramotshere LM	Stability in the area	6,300,000	-	-	-
BORAKALALO WATER SUPPLY	Village: 4	Ramotshere LM	Stability in the area	-	-	-	3,000,000
GOPANE WATER SUPPLY	Village: 6	Ramotshere LM	Stability in the area	-	-	-	3,000,000
LEEUFONTEIN WATER SUPPLY	Village	Ramotshere LM	Stability in the area	-	-	-	3,000,000
LOBATLA WATER SUPPLY	Village: 3	Ramotshere LM	Stability in the area	-	-	-	3,000,000
MMUTSHWEU WATER SUPPLY	Village: 8	Ramotshere LM	Stability in the area	-	-	-	2,000,000
MOSHANA WATER SUPPLY	Village: 2	Ramotshere LM	Stability in the area	3,400,000	-	-	-
MOTLHABA WATER SUPPLY	Village	Ramotshere LM	Stability in the area	-	-	-	2,000,000
MOTSWEDEI WATER SUPPLY	Village: 5	Ramotshere LM	Stability in the area	-	-	-	3,000,000
SUPINGSTAD BULK WATER SUPPLY	Village: 1	Ramotshere LM	Stability in the area	-	-	-	4,000,000
<b>TOTAL WATER</b>				<b>9,700,000</b>	-	-	<b>35,000,000</b>
<b>SANITATION</b>							
GROOT MARICO WWTW	Small Dorpie: 17	Ramotshere LM	Stability in the area	11,500,000	-	-	-
RAMOTSHERE-MOILOA RURAL SANITATION	Villages: Multi wards	Ramotshere LM	Stability in the area	3,000,000	13,550,000	6,500,000	6,500,000
ZEERUST WWTP PHASE 2	Town: 15	Ramotshere LM	Stability in the area	20,000,000	50,000,000	<b>63,550,000</b>	<b>41,500,000</b>
<b>TOTAL SANITATION</b>				<b>34,500,000</b>	<b>44,200,000</b>	<b>63,550,000</b>	<b>41,500,000</b>
<b>TOTAL RAMOTSHERE-MOILOA</b>							

## TSWAING LOCAL MUNICIPALITY

CAPITAL PROJECTS		VTSD	SAAMWERK SAAMTREK	RHR	BUDGET 17/18FY	BUDGET 18/19 FY	BUDGET 19/20 FY
<b>TSWAING LOCAL MUNICIPALITY</b>							
<b>WATER</b>							
DEELPAN WATER SUPPLY PHASE 2	Village: Ward 1	Tswaing LM	Stability in the area	-	-	9,000,000	5,000,000
DELAREVILLE X8 WATER RETICULATION	Town: Ward 9	Tswaing LM	Stability in the area	-	-	-	6,000,000
KHUNWANA WATER SUPPLY	Village: Ward 2	Tswaing LM	Stability in the area	-	-	-	4,000,000
OTTOSDAL BULK WATER SUPPLY & RETICULATION PHASE 2	Town: Ward 13	Tswaing LM	Stability in the area	22,000,000	33, 260, 000	-	-
SANNIESHOFF/AGISANANG BULK WATER SUPPLY & RETICULATION	Township: Ward 8	Tswaing LM	Stability in the area	15,000, 000	8,000 000	-	-
<b>TOTAL WATER</b>				<b>37 000,000</b>	<b>41,260,000</b>	<b>4 ,000 , 000</b>	
<b>SANITATION</b>							
DELAREVILLE WwTW UPGRADE-PH 2	Town: Ward 9	Tswaing LM	Stability in the area	600, 000	-	-	-
SANNIESHOFF WWTW	Town: Ward 8	Tswaing LM	Stability in the area	20 000 000.00	29, 500,000	-	-
TSWAING RURAL SANITATION	Villages: Multiple wards	Tswaing LM	Stability in the area	17,600,000	26,291,295	-	-
<b>TOTAL SANITATION</b>				<b>38,200,000</b>	<b>55,791,295</b>	<b>-</b>	
<b>TOTAL TSWAING LOCAL MUNICIPALITY</b>				<b>75,200,000</b>	<b>97,051,295</b>	<b>4,000, 000</b>	

## SUMMARY

	BUDGET 17/18FY	BUDGET 18/19 FY	BUDGET 19/20 FY
TOTAL WATER BUDGET	187,944,846	176,052,551	272,822,845
TOTAL SANITATION BUDGET	109,750,000	139,041,295	61,500,000
PMU BUSINESS PLAN	7 345 154.00	8 545 154.00	9 145 154.00
TOTAL MIG FUNDS	305 040 000.00	323 639 000.00	343 268 000.00

## GROWTH AND ECONOMIC DEVELOPMENT

CORPORATE OBJECTIVE	KEY PERFORMANCE INDICATOR	BUDGET
Local Economic Development	Sector Development Programmes	R200 000
	Tourism Support programmes	Not Budgeted for
	SMME's/Cooperatives programmes	training Operational
	Registration of Companies/Cooperatives	R50 000
Rural Development	Four Agricultural projects maintained and supported EPWP (beneficiaries)	R200 000 (One Project) R1 299 000
		<b>R1,749,000</b>

[59]



SLIDE 11: 2030



## COMMUNITY SERVICES

CORPORATE OBJECTIVE	KEY PERFORMANCE INDICATOR	BUDGET
<b>Provision of Fire and Rescue Services</b>	Fire-fighting foam/Detergents	1 000 000
	Personal Protective Equipment	3 000 000
	Uniforms	1 000 000
	Refurbishment and maintenance of fire equipment	4 000 000
	Radios and repeaters	3 000 000
	2 x Fire engines (Medium)	5 000 000
<b>Sub-total 1</b>		<b>R17 000 000</b>
<b>Provision of Disaster Management Services</b>	Disaster Risk Assessment Campaigns	200 000
	Protective clothing	100 000
	Disaster Relief and Response Materials	2 000 000
<b>Sub-total 2</b>		<b>R2 300 000</b>
<b>Provision of Municipal Health Services</b>	Municipal Health Campaigns	100 000
	Municipal Health Systems	300 000
	Sampling and Analysis	100 000
<b>Sub-total 3</b>		<b>R500 000</b>
<b>Provision of Security Support Services</b>	Payment of appointed security service providers	15 000 000
<b>Sub-total 4</b>		<b>R15 000 000</b>
		<b>R34,800,000</b>